# E-Communications and Organizational Efficiency in Virginia

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# Government Reform - Executive Order #2

"Accordingly, by virtue of the authority vested in me as Governor under Article V of the Constitution of Virginia and under the laws of the Commonwealth, including but not limited to Section 2.2-134 of the Code of Virginia, and subject always to my continuing and ultimate authority and responsibility to act in such matters, I hereby establish the Governor's Commission on Government Reform and Restructuring ("Commission").

- 1) The Commission will conduct a thorough review of Virginia state government:
- 2) Identify opportunities for creating efficiencies in state government, including streamlining, consolidating, or eliminating redundant and unnecessary agency services, governing bodies, regulations and programs;
  - 3) Explore innovative ways to deliver state services at the lowest cost and best value to Virginia taxpayers;
  - 4) Seek out means to more effectively and efficiently perform core state functions, including potential privatization of government operations where appropriate, and restore focus on core mission oriented service; and
  - 5) Examine ways for state government to be more transparent, user friendly and accountable to the citizens of the Commonwealth."

#### The Problems

- Feds (HHS) estimates 16% of Virginia Medicaid Eligibility records are in an "error" status
  - > Represents hundreds of millions of dollars
  - > Pressure on states by Feds to correct the problem
  - > Eligibility fraud continues to grow
- Duplicative Processes
  - > Eligibility processes performed by multiple agencies
  - > Budget deficit can no longer support duplication
- No fully automated Commonwealth level communication exists between agencies for authenticating a citizen's identity

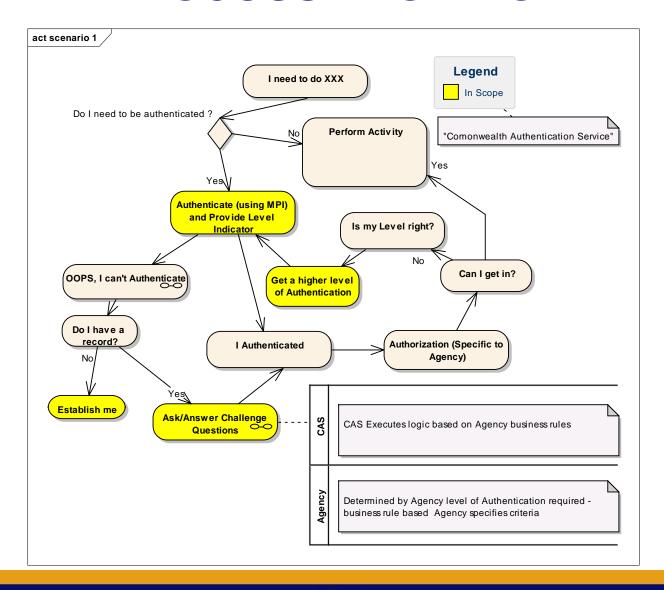
### Partnerships Formed

- Commonwealth's Secretary of Health and Human Resources (HHR) reaches out to DMV for assistance
- DMV has the "Golden Record"... but how golden is it?
- High level needs identified
- DMV agrees to build an automated authentication mechanism/service for the state involving four agencies:
  - > DMV
  - > Social Services (DSS)
  - > Virginia Medicaid (DMAS)
  - > Virginia Information Technologies Agency (VITA)

# Commonwealth Authentication Services (CAS)

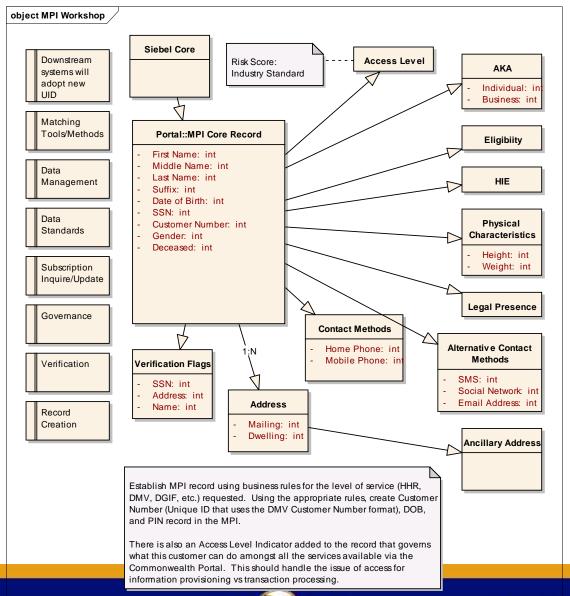
- Committees formed:
  - > Process Workflow
  - > Master Person Index (MPI)/MDM (Database)
  - > Standards
  - > Multi-agency representation (business and IT)
- Pilot with Virginia Social Services (10 month development)
- Designed and developed for use by ALL state agencies
- Database includes citizen data and business/provider data
- Must be designed with Health Information Exchange (HIE) in mind

#### **Process Workflow**

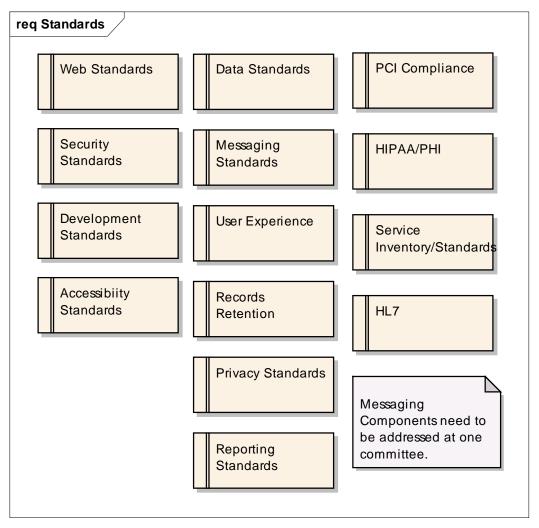




#### MPI/MDM



#### Standards



## **CAS** Technologies

- SOA tools
- External agencies will connect via web services
- Configured using Oracle Siebel, Oracle Policy Automation (OPA), Oracle Adaption Authentication Manager (OAAM), Oracle Identity and Access Manager (IAM), through the Oracle Enterprise Service Bus (ESB)
- MPI/MDM will be a procured, COTS product

## **CAS** Funding

- Medicaid Grant
- Health Information Exchange (HIE)
- VA. Productivity Investment Fund
- Federal OMB

## Additional Commonwealth Authentication Initiatives

- Interstate Authentication
- Participation with the National Strategy for Trusted Identities in Cyberspace (NSTIC)
  - > Focus on Government and Commercial
  - > Privacy Component
    - 1) non-traceability
    - 2) non-linkability
    - 3) minimal disclosure
- E-notaries and E-signatures

# Nationwide Effort to Advance the Standards/Technology

- National Association of State CIOs (NASCIO)
- Smart Card Alliance
- Many identity vendors pushing <u>real</u> hard

### Thank you

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